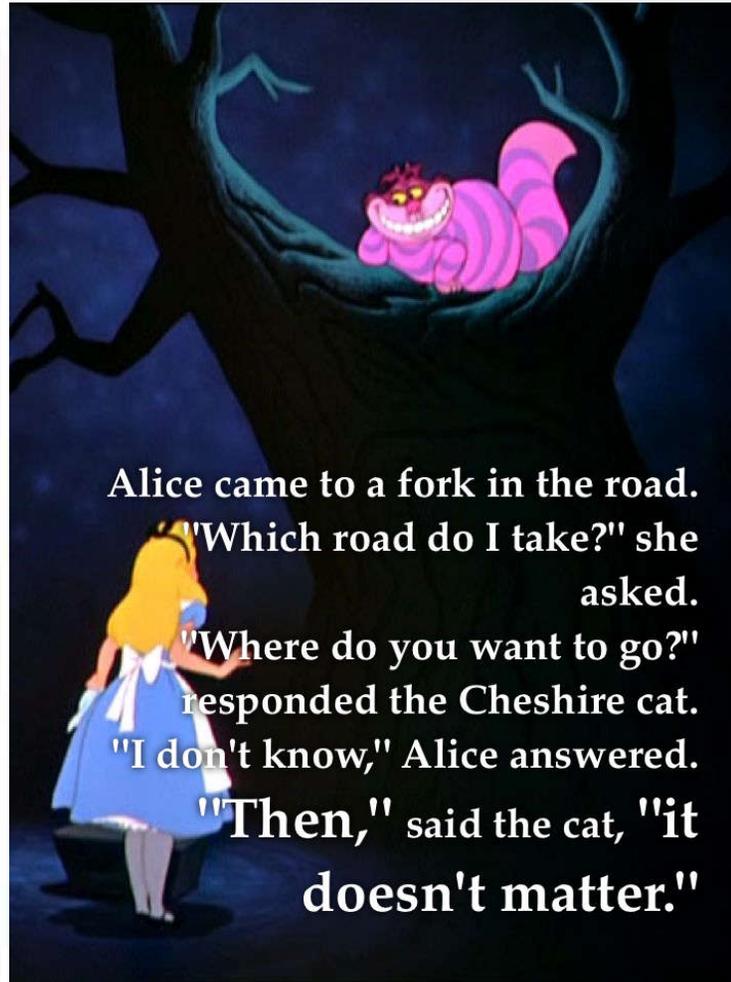
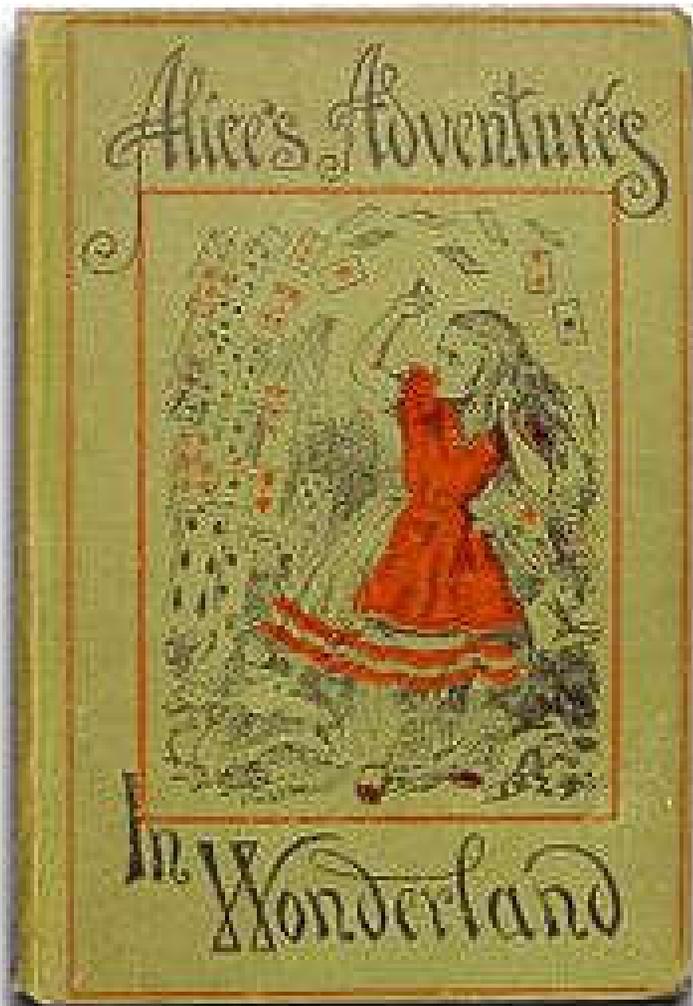


Introduction to Protected Areas Management Effectiveness

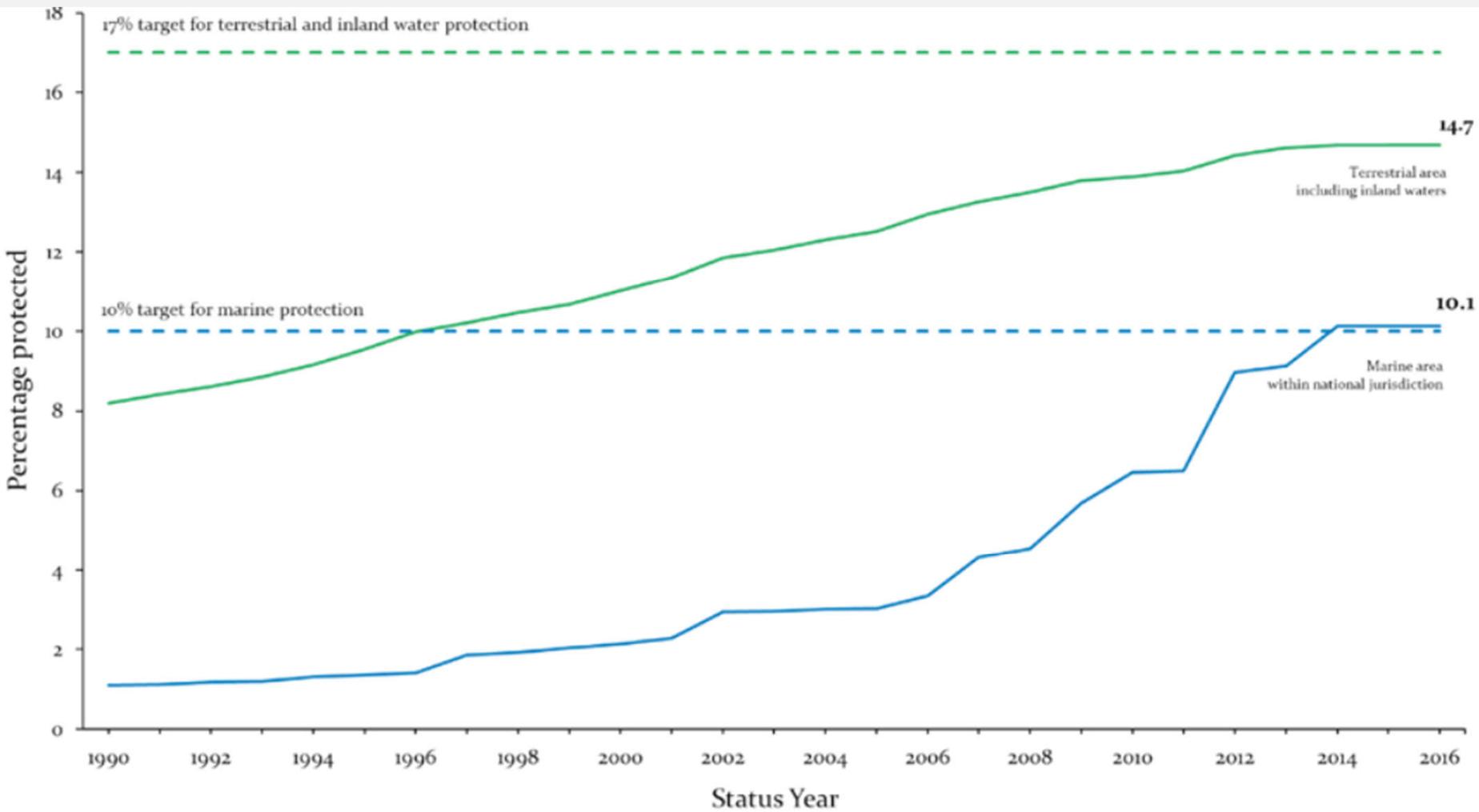
BIOPAMA II Caribbean Inception Workshop
New Kingston, Jamaica
06 – 07 March 2018



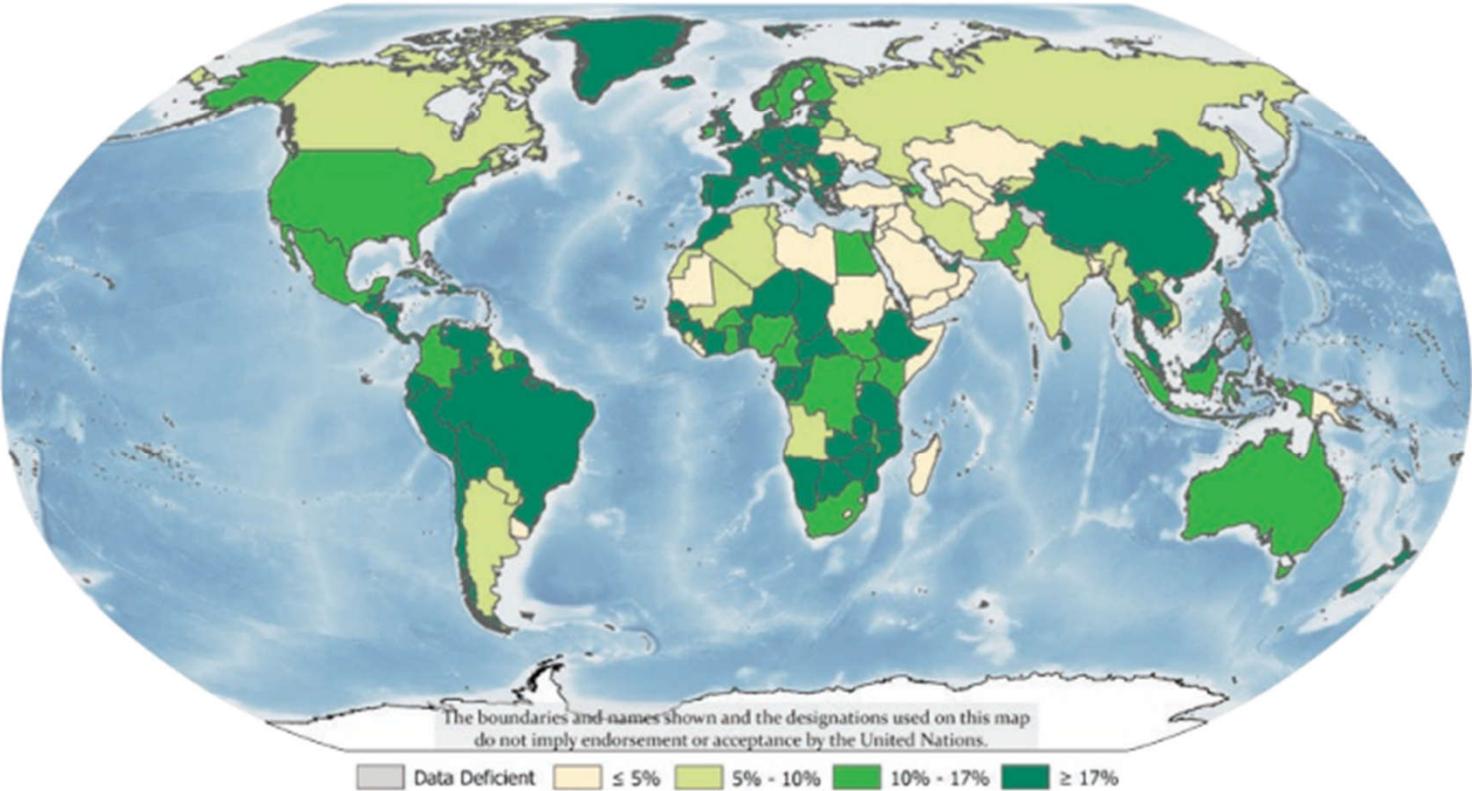
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Alice came to a fork in the road.
"Which road do I take?" she asked.
"Where do you want to go?" responded the Cheshire cat.
"I don't know," Alice answered.
"Then," said the cat, "it doesn't matter."



The most extensive coverage achieved at a regional level is for Latin America and the Caribbean, where 4.85 million km² (24%) of land is protected. Half (2.47 million km²) of the entire region's protected land is in Brazil, making it the largest national terrestrial protected area network in the world (Figure 4.2).



► Definition

A protected area is a clearly defined geographical space, recognised, dedicated and managed, through legal or other effective means, to achieve the long term conservation of nature with associated ecosystem services and cultural values. (IUCN Definition 2008)

Pressures and Threats



Poaching



Forest products



Tourism



Access



Invasive species



Forest fires



Cattle



Agriculture



Mining

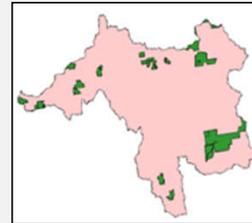
Management Deficiencies



Limits



Staff



Shape and form



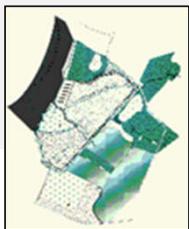
Education



Equipment



Law enforcement



Planning



Isolation



Research

▶ **What is management effectiveness?**

`...the assessment of how well a protected area is being managed – primarily the extent to which it is protecting values and achieving goals and objectives’

(WCPA, 2006)



▶ History

- Issue of management effectiveness was first raised at Bali World Parks Congress (WPC) in 1983
- Further call for action at Caracas in 1992, where effective management was identified as one of four major protected area issues of global concern
- Independent systems developed during 1990s (PROARCA/CAPAS, Parks in Peril, various park management agencies)

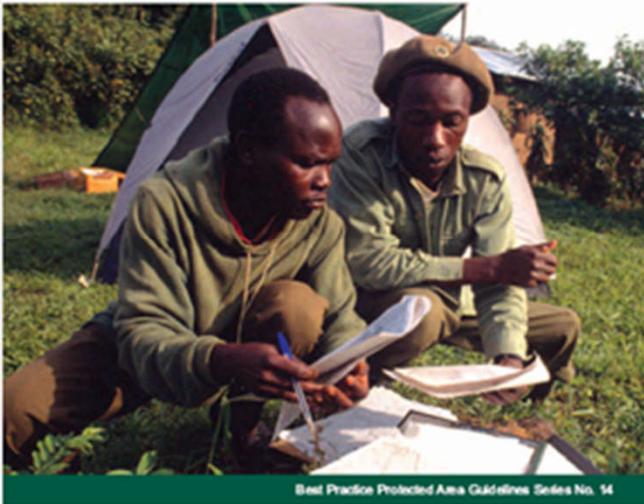
▶ **Developing the Framework**

- WCPA Working Group 1996 and Task Force 1998
- Publication of WCPA Best Practice Guidelines in 2000
- Revised Best Practice Guidelines in 2006



Evaluating Effectiveness A framework for assessing management effectiveness of protected areas 2nd Edition

Marc Hockings, Sue Stolton, Fiona Lewington, Nigel Dudley and José Couso
Peter Valentine, Series Editor



Best Practice Protected Area Guidelines Series No. 14



World Commission on Protected Areas (WCPA)

Evaluating Effectiveness A Framework for Assessing the Management of Protected Areas

Marc Hockings (WCPA Management Effectiveness Task Force) with Sue Stolton and Nigel Dudley (WWF/IUCN Forest Innovations Project)

Adrian Phillips, Series Editor



Best Practice Protected Area Guidelines Series No. 6



▶ **Framework publication**

- Defines terminology
- Develops a framework of evaluation criteria
- Detailed advice on carrying out an assessment and using the results
- Case studies concentrating on the process of carrying out an evaluation

Management follows a process



Table 1. IUCN-WCPA Framework for assessing management effectiveness of protected areas and protected area systems

	Design		Appropriateness/Adequacy		Delivery	
Elements of management cycle	Context	Planning	Inputs	Process	Outputs	Outcomes
Focus of evaluation	Assessment of importance, threats and policy environment	Assessment of protected area design and planning	Assessment of resources needed to carry out management	Assessment of the way in which management is conducted	Assessment of the implementation of management programmes and actions; delivery of products and services	Assessment of the outcomes and the extent to which they achieved objectives
Criteria that are assessed	Significance/values Threats Vulnerability Stakeholders National context	Protected area legislation and policy Protected area system design Protected area design Management planning	Resources available to the agency Resources available to the protected area	Suitability of management processes and the extent to which established or accepted processes are being implemented	Results of management actions Services and products	Impacts: effects of management in relation to objectives

▶ Assessing **CONTEXT**

Context: Status and threats

Where are we now?

What are the values and significance of the area?

What are the threats and opportunities?

What social, economic and political factors influence management?

Who is involved?

▶ Assessing PLANNING

Planning

Where do we want to be and how will we get there?

Is the legal status and tenure of the site clear?

How adequate is the protected area system?

Does the design of site allow it to function effectively?

Does the site have clear management planning?

▶ Assessing INPUTS

Inputs

What do we need?

What resources are needed for effective management?

Are sufficient resources being devoted to managing the protected area system/site?

How are resources being applied across the various areas of management?

▶ Assessing MANAGEMENT PROCESSES

Process

How do we go about management?

Are the best systems and standards of management being followed?

Are agreed policies and procedures in place and being followed?

How can the management practices be improved?

▶ Assessing OUTPUTS

Outputs

What did we do and what products or services were produced?

Has the management plan and work programme been implemented?

What are the results/ outputs of management?

▶ Assessing OUTCOMES

Outcomes

What did we achieve?

Has management resulted in the achievement of the objectives of, and desired outcomes for, the protected area or system?

World Heritage

papers

23



Enhancing our Heritage Toolkit

Assessing management effectiveness of natural
World Heritage sites



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The World Conservation Union

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▶ **What has happened in 20 years?**

- Over 60 tools have been designed
- Thousands of site level assessments and many PA system level assessments.
- Countries are using the MEA results
- Other countries discontinued the implementation
- International donors remain interested in MEA

► **What do we want to happen in the Caribbean?**

- Document what has been done in MEA (Gateway, JRC, TNC)
- Hold a workshop in June 2018
- Re-initiate the MEA in protected areas (pilots)
- Use results to improve management.
- Systematically make the MEA available online and for analyses at site, national and regional levels.
- The IUCN Green List of Protected and Conserved Areas Programme

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The Biodiversity and Protected Areas Management Programme (BIOPAMA) is an initiative of the ACP Group of States funded by the European Union's 11th European Development Fund.