



IUCN Eastern and Southern Africa Regional Office

Terms of Reference: Consultant, Report on regional financing and resourcing of protected and conserved areas

1. BACKGROUND

The Biodiversity and Protected Areas Management (BIOPAMA) programme aims to assist the African, Caribbean and Pacific (ACP) countries in developing a framework for improving technical and institutional approaches to conserve biodiversity, in protected and conserved areas, through regional cooperation and capacity building activities. BIOPAMA is an initiative of the ACP Group of States financed by the European Union's 11th European Development Fund (EDF), jointly implemented by the International Union for Conservation of Nature (IUCN) and the Joint Research Centre of the European Commission (JRC). In order to support protected area planning and decision making, BIOPAMA is, amongst other things, supporting countries to develop their financing and resourcing capacities and providing a suite of options to respond to their needs.

Protected areas are one of the cornerstones and fundamental strategies for promoting and preserving biodiversity, ecosystem services and human well-being – at local and global scale. For the Eastern and Southern African (ESA) region¹, this has been acknowledged at regional level through various regional strategies and policies and at international level through the Convention on Biological Diversity (CBD)'s Programme of Work on Protected Areas (PoWPA), the Aichi Biodiversity Targets in the Strategic Plan for Biodiversity of the Convention on Biological Diversity, which sets an ambitious framework for the future development of the world's protected area system, as well as in the Sustainable Development Goals (SDGs).

One of the main regional priorities identified at the BIOPAMA regional inception workshops in 2018 was related to the financing and resourcing of protected areas. It is for this reason that we would like to get an understanding of the current situation across the region, and the gaps which exist, to identify where capacity building is required and also to provide information on all financing and resourcing options available.

2. OBJECTIVES OF THE CONSULTANCY

Working under the supervision of the BIOPAMA Regional Coordinator, the key role of the consultant/s is to review and evaluate all financing and resourcing options of protected areas in the ESA region, including those currently being used, as well as potential innovative new options. The consultant will review all existing literature and liaise with relevant stakeholders to develop a report on what financing and resourcing options are being used, where, when and why certain options are being used as opposed to others, as well as including a broad overview of how these funds are currently being spent. This information will be used to develop various workshop programmes to assist countries in understanding what financing and resourcing options are available, which to use when and how, and best practices related to each. The aim is to provide a basis on which BIOPAMA can build awareness and capacities to improve the

¹ Angola, Botswana, Comoros, Djibouti, Eritrea, eSwatini, Ethiopia, Kenya, Lesotho, Madagascar, Malawi, Mauritius, Mozambique, Namibia, Rwanda, Seychelles, Somalia, South Africa, South Sudan, Sudan, Tanzania, Uganda, Zambia, Zimbabwe



financing and resourcing of protected and conserved areas through a suite of relevant and appropriate options to improve biodiversity conservation and sustainable development.

3. SPECIFIC TASKS

The consultant will work in close collaboration with the BIOPAMA Regional Coordinator and the relevant contacts in the ESA countries, in the carrying out of this work. The following tasks are envisaged in order to achieve this:

- (i) Engage with the BIOPAMA team:
 - a. Inception meeting (skype) with BIOPAMA team to discuss the workplan;
 - b. Obtain contact details of the country contacts (where necessary), working together with the BIOPAMA Regional Coordinator; and
 - c. Participate in weekly update meetings (calls) with the BIOPAMA team.
- (ii) Conduct desk review to determine what financing and resourcing options are being used, where, why and how, as well as including a broad overview of how funds are currently being spent. This review should build on work in the IUCN report on PA financing (<https://portals.iucn.org/library/efiles/documents/PAG-013.pdf>), by focusing on the particular situation in Eastern and Southern Africa. A complete financing overview for some case study PAs and/or countries would be useful as well as including why financing sources of certain PAs/ countries differ. Conduct telephonic stakeholder interviews where applicable.
- (iii) Prepare and submit a report summarizing all the financing and resourcing options being used, potential new innovative approaches, pros and cons of each approach, as well as a summary of how funds are currently being spent in each country. The report will also include information on the gaps that exist and recommendations for application in capacity building and reporting across the ESA region.
- (iv) Based on the report, develop a draft workshop programme to provide capacity building related to relevant and promising financing and resourcing options available, pros and cons of each and appropriate use of each.

4. EXPECTED OUTPUTS

The expected outputs from this project relate directly to the tasks outlined above and include the following:

- (i) A brief inception report confirming the work schedule with task specifics, time frames and deliverables;
- (ii) Consolidated report in distribution format based on desk review and telephonic stakeholder consultation (where necessary);
- (iii) Final report in word (and excel if relevant) format with graphics and analyses included; and
- (iv) Draft workshop programme to build capacity related to financing and resourcing of protected and conserved areas in the region.

5. REQUIRED QUALIFICATIONS

The assignment should be carried out by a consultant with the following minimum qualifications:

- A MSc or higher in biodiversity conservation, natural resources management, environmental sciences, socio-ecology, economics, biodiversity finance or related field;



- Minimum of 3 year's post-qualification experience in the conservation sector, preferably in protected and conserved areas work and preferably with experience in protected and conserved area financing and resourcing;
- Extensive knowledge of- and work experience in the ESA region;
- Knowledge of financing and resourcing options in the region;
- Demonstrated experience with similar projects;
- Data collation and analysis skills;
- Excellent technical skills in report writing and editing;
- Demonstrated ability to establish priorities and to plan, organize the work elements in a complex and dynamic environment;
- Strong coordination skills;
- Good interpersonal and communication skills, including the ability to work as part of a team;
- Excellent command of the English language (working knowledge of French and Portuguese would be an additional advantage); and
- The ability to see and articulate the bigger picture from fine scale detail.

6. TIMEFRAME AND LOGISTICS

The consultancy shall be conducted over a period of 4 months, starting **12th August 2019**. Timeframes are aligned with the draft road map (see Appendix 1).

7. PROPOSAL

A comprehensive proposal for these terms of reference should be submitted and include the following:

- CV of key personnel, including country where based and nationality of all personnel;
- List of other similar projects completed to date;
- Budget and timelines (align with roadmap in Appendix 1);
- Please include in your budget and timelines any suggested changes or additions to the specific tasks under 3 above or the roadmap in Appendix 1 to ensure a quality product.

Please send your full proposal to Sue Snyman (sue.snyman@iucn.org) by no later than **midnight (GMT+2) on 28th July 2019**. Contracting is expected to be concluded in the week of 5th August with work beginning on the **12th August 2019**.



Appendix 1: Development Roadmap

Action	Outputs	Deadline	Percentage of pay
Inception call/meeting	Brief inception report	12 th /13 th August 2019: call 19 th August 2019: report	40%
Conduct desk review to determine what financing and resourcing options are being used, where, why and how, as well as including a broad overview of how funds are currently being spent. This review should build on work in the IUCN report on PA financing (https://portals.iucn.org/library/efiles/documents/PAG-013.pdf), by focusing on the particular situation in Eastern and Southern Africa. A complete financing overview for some case study PAs and/or countries would be useful as well as including why financing sources of certain PAs/ countries differ. Conduct telephonic stakeholder interviews where applicable.		22 nd September 2019	
Prepare and submit report summarizing all the financing and resourcing options being used, potential new innovative approaches, pros and cons of each approach, as well as a summary of how funds are currently being spent in each country. The report will also include information on the gaps that exist and recommendations for application in capacity building and reporting across the ESA region.	Draft report in word format with all relevant analyses included	18 th October 2019	50%
Based on the report, develop a draft workshop programme to provide capacity building related to all the different financing and resourcing options available, pros and cons of each and appropriate use of each.	Draft workshop programme for capacity building	18 th October 2019	
Review of report and workshop programme by IUCN BIOPAMA team		8 th November 2019	
Submit final report and workshop programme	Final report in word (and if relevant Excel) format with graphics and analyses included.	25 th November 2019	10%

